

**Federation Of Students,  
University Of Waterloo  
Financial Statements**  
*April 30, 2019*

## Independent Auditor's Report

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To the Members of Federation Of Students, University Of Waterloo:

### Opinion

We have audited the financial statements of Federation Of Students, University Of Waterloo (the "Organization"), which comprise the statement of financial position as at April 30, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at April 30, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Waterloo, Ontario

October 30, 2019

**MNP LLP**

Chartered Professional Accountants

Licensed Public Accountants

**MNP**

**Federation of Students, University of Waterloo**  
**Statement of Financial Position**

*As at April 30, 2019*

	<i>General Fund</i>	<i>Dental Plan</i>	<i>Health Plan</i>	<i>UPass</i>	<i>Orientation</i>	<i>Student Refugee Program</i>	<i>Societies Fund</i>	<b>2019</b>	<b>2018</b>
<b>Assets</b>									
<b>Current</b>									
Cash and cash equivalent (Note 3)	731,993	225,809	2,294,096	202,919	350,633	4,615	1,114,838	4,824,700	4,030,061
Accounts receivable	281,568	-	323,809	-	42,798	-	34,512	682,485	223,492
Inventory (Note 4)	135,752	-	-	-	-	-	44,780	180,632	296,873
Prepaid expenses and deposits	48,359	68,817	73,755	-	14,109	2,749	45,940	254,739	212,908
Interfund receivable (payable)	(4,469,310)	2,742,648	1,759,505	30,905	(45,907)	4,459	(23,400)	-	-
Health Plan claims fluctuation reserve	-	-	359,892	-	-	-	-	369,892	365,674
Due from clubs	-	-	-	-	-	-	29,999	29,999	-
	(3,269,628)	3,037,074	4,810,857	233,821	361,731	11,822	1,245,659	6,431,346	5,149,208
Capital assets (Note 5)	1,555,268	-	-	-	-	-	249,459	1,803,725	1,584,603
Long-term investments (Note 6)	5,216,962	-	-	-	-	-	-	5,216,962	5,402,743
	<b>3,602,590</b>	<b>3,037,074</b>	<b>4,810,857</b>	<b>233,821</b>	<b>361,731</b>	<b>11,822</b>	<b>1,494,128</b>	<b>13,452,023</b>	<b>12,136,554</b>

*Continued on next page*

The accompanying notes are an integral part of these financial statements

**Federation of Students, University of Waterloo**  
**Statement of Financial Position**

*As at April 30, 2019*

	<i>General Fund</i>	<i>Dental Plan</i>	<i>Health Plan</i>	<i>UPass</i>	<i>Orientation</i>	<i>Student Refugee Program</i>	<i>Societies Fund</i>	<i>2018</i>	<i>2018</i>
<b>Liabilities</b>									
<b>Current</b>									
Accounts payable and accruals ( <i>Note 7</i> ), ( <i>Note 8</i> )	2,112,437	-	-	-	5,073	-	135,177	2,252,687	2,351,323
Deferred revenue ( <i>Note 9</i> )	26,251	451,180	516,010	-	1,070	-	71,187	1,065,708	987,163
Due to clubs	243,990	-	-	-	-	-	-	243,990	242,859
	<b>2,362,678</b>	<b>451,180</b>	<b>516,010</b>	<b>-</b>	<b>6,143</b>	<b>-</b>	<b>206,374</b>	<b>3,962,385</b>	<b>3,581,345</b>
Contingencies ( <i>Note 10</i> )									
Subsequent event ( <i>Note 13</i> )									
<b>Net Assets</b>									
Internally restricted	-	2,585,894	4,294,847	233,821	355,568	11,822	1,287,754	8,769,728	7,302,637
Unrestricted	1,119,912	-	-	-	-	-	-	1,119,912	1,252,572
	<b>1,119,912</b>	<b>2,585,894</b>	<b>4,294,847</b>	<b>233,821</b>	<b>355,568</b>	<b>11,822</b>	<b>1,287,754</b>	<b>9,889,638</b>	<b>8,555,209</b>
	<b>3,502,590</b>	<b>3,037,074</b>	<b>4,810,857</b>	<b>233,821</b>	<b>361,731</b>	<b>11,822</b>	<b>1,484,128</b>	<b>13,462,023</b>	<b>12,136,554</b>

Approval on behalf of the Board

\_\_\_\_\_  
Director

\_\_\_\_\_  
Director

*The accompanying notes are an integral part of these financial statements*

**Federation of Students, University of Waterloo**  
**Statement of Operations**

*For the year ended April 30, 2019*

	General Fund	Dental Plan	Health Plan	UPass	Orientation	Student Refugee Program	Societies Fund	2018	2018
<b>Revenue</b>	5,108,908	4,576,945	5,751,976	5,210,089	799,008	65,162	2,011,922	23,523,880	23,008,653
<b>Cost of sales</b>	3,132,118	4,572,721	4,808,341	5,157,374	-	85,136	-	17,555,890	17,650,768
<b>Gross margin</b>	1,976,790	4,224	1,143,535	52,685	799,008	(19,984)	2,011,922	5,998,190	5,357,887
<b>Operating expenses</b>	6,036,267	-	-	-	654,083	-	2,688,864	9,377,194	9,348,146
<b>Excess (deficiency) of revenue over expenses before other items</b>	(4,059,477)	4,224	1,143,635	52,685	144,945	(19,984)	(674,942)	(3,409,004)	(3,990,259)
<b>Other income (expense)</b>									
Student fees	3,629,012	-	-	-	-	-	814,585	4,443,597	4,216,133
Miscellaneous	-	-	-	-	-	-	2,031	2,031	2,219
Gain (loss) on sale of capital assets	371	-	-	-	-	-	-	371	(1,085)
Unrealized gain on investments	297,434	-	-	-	-	-	-	297,434	174,984
<b>Total other income</b>	3,926,817	-	-	-	-	-	816,616	4,743,433	4,392,250
<b>Excess (deficiency) of revenue over expenses</b>	(132,660)	4,224	1,143,635	52,685	144,945	(19,984)	141,674	1,334,429	401,991

*The accompanying notes are an integral part of these financial statements*

**Federation of Students, University of Waterloo**  
**Statement of Changes in Net Assets**

*For the year ended April 30, 2019*

	<i>General Fund</i>	<i>Dental Plan</i>	<i>Health Plan</i>	<i>UPass</i>	<i>Orientation</i>	<i>Student Refugee Program</i>	<i>Societies Fund</i>	<i>2019</i>	<i>2018</i>
<b>Net assets, beginning of year</b>	1,262,672	2,581,670	3,161,312	181,126	210,643	31,908	1,146,080	9,555,209	8,153,218
<b>Excess (deficiency) of revenue over expenses</b>	(132,660)	4,224	1,143,636	62,695	144,945	(19,994)	141,674	1,334,429	401,991
<b>Net assets, end of year</b>	1,119,912	2,585,894	4,294,847	233,821	355,688	11,922	1,287,754	9,889,638	8,555,209

*The accompanying notes are an integral part of these financial statements*

**Federation of Students, University of Waterloo**  
**Statement of Cash Flows**

*For the year ended April 30, 2019*

	General Fund	Dental Plan	Health Plan	UPass	Orienteer	Student Refugee Program	Societies Fund	2019	2018
<b>Cash provided by (used for) the following activities</b>									
<b>Operating</b>									
Excess (deficiency) of revenue over expenses	(132,660)	4,224	1,143,635	62,686	144,845	(19,984)	141,674	1,334,429	401,991
Amortization	579,604	-	-	-	-	-	79,192	667,996	630,933
(Gain) loss on sale of capital assets	(371)	-	-	-	-	-	-	(371)	1,086
Unrealized gain on investments	(297,434)	-	-	-	-	-	-	(297,434)	(174,884)
	149,339	4,224	1,143,635	62,686	144,845	(19,984)	220,868	1,604,820	859,026
<b>Changes in working capital accounts</b>									
Accounts receivable	(129,970)	-	(323,609)	-	(26,867)	-	20,443	(458,993)	27,951
Inventory	109,962	-	-	-	-	-	7,379	116,341	(34,872)
Health Plan claims fluctuation reserve	-	-	25,982	-	-	-	-	25,982	47,412
Prepaid expenses and deposits	15,493	(12,702)	(11,000)	-	9,227	585	(43,433)	(41,830)	(5,324)
Accounts payable and accruals	(76,132)	-	-	-	(41,127)	(647)	19,170	(98,636)	588,531
Deferred revenue	(4,826)	23,500	(8,710)	-	(879)	-	87,459	78,545	(17,133)
Interfund receivable (payable)	140,262	(92,892)	(88,695)	(54,797)	57,502	(13,007)	31,737	-	-
Due to (from) clubs	10,245	-	-	-	-	-	(39,113)	(27,868)	(14,151)
	212,364	(77,870)	759,393	(2,092)	143,811	(32,963)	285,608	1,288,181	1,451,640
<b>Investing</b>									
Proceeds on disposal of capital assets	-	-	-	-	-	-	-	-	819
Purchase of capital assets	(642,294)	-	-	-	-	-	(234,453)	(876,747)	(446,396)
Proceeds on sale of investments	600,000	-	-	-	-	-	-	600,000	-
Purchase of investments	(18,776)	-	-	-	-	-	-	(18,775)	(24,085)
	(159,069)	-	-	-	-	-	(234,453)	(393,522)	(471,864)
<b>Increase (decrease) in cash resources</b>	<b>53,296</b>	<b>(77,870)</b>	<b>759,393</b>	<b>(2,092)</b>	<b>143,811</b>	<b>(32,963)</b>	<b>51,655</b>	<b>894,639</b>	<b>979,778</b>
<b>Cash resources, beginning of year</b>	<b>679,688</b>	<b>303,479</b>	<b>1,634,703</b>	<b>206,008</b>	<b>209,822</b>	<b>37,598</b>	<b>1,063,783</b>	<b>4,030,061</b>	<b>3,050,285</b>
<b>Cash resources, end of year (Note 3)</b>	<b>731,983</b>	<b>225,609</b>	<b>2,294,096</b>	<b>202,916</b>	<b>350,633</b>	<b>4,615</b>	<b>1,114,838</b>	<b>4,924,700</b>	<b>4,030,061</b>

The accompanying notes are an integral part of these financial statements



# Federation Of Students, University Of Waterloo

## Notes to the Financial Statements

For the year ended April 30, 2019

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### 1. Incorporation and nature of the organization

Federation Of Students, University Of Waterloo (the "Organization") is incorporated under the Ontario Corporations Act without share capital. The Organization is a registered not-for-profit organization and thus is exempt from income taxes under section 149(1)(e) of the Income Tax Act of Canada (the "Act"). In order to maintain its status as a registered not-for-profit organization under the Act, the Organization must meet certain requirements within the Act. In the opinion of management these requirements have been met. The Organization is dedicated to providing services to University of Waterloo students.

### 2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations as issued by the Accounting Standards Board in Canada and include the following significant accounting policies:

#### *Fund accounting*

The Organization follows the restricted fund method of accounting for contributions, and maintains seven funds: General Fund, Dental Plan Fund, Health Plan Fund, UPass Fund, Orientation Fund, Student Refugee Program Fund and Societies Fund.

The General Fund reports the Organization's unrestricted revenues from the day-to-day operations of the Organization.

The Dental Plan Fund reports the Organization's internally restricted revenues to pay dental insurance premiums on behalf of members. The fund is intended to be used to fund insurance premiums for members covered under the program.

The Health Plan Fund reports the Organization's internally restricted revenues to pay health premiums on behalf of members. The fund is intended to be used to fund insurance premiums for members covered under the program.

The UPass Fund reports the Organization's internally restricted revenues to pay universal bus pass fees on behalf of members. The fund is intended to be used to fund universal bus pass fees for members covered under the program.

The Orientation Fund reports the Organization's internally restricted revenues to pay for costs related to Orientation Week on behalf of members. The fund is intended to be used to fund activities, salaries and operating expenses that pertain to Orientation Week for members covered under the program.

The Student Refugee Program Fund reports the Organization's internally restricted revenues to pay tuition and student housing fees for refugee students. The fund is intended to be used to assist refugee students in attending the University of Waterloo.

The Societies Fund reports the Organization's internally restricted revenues to pay the operating expenses of nine student societies. The fund is intended to be used to provide services to University of Waterloo students in certain faculties.

#### *Inventory*

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the first in, first out method. Supplies are recorded as an expense in the year of purchase. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

#### *Capital assets*

Capital assets are recorded at cost. Leasehold improvements are amortized on a straight-line basis over a ten-year period. All other assets, net of estimated future salvage values, are amortized on a straight-line basis over 3 to 5 years. Amortization commences when leasehold improvements and furniture and fixtures are available for use.

#### *Cash and cash equivalents*

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less.

# Federation Of Students, University Of Waterloo

## Notes to the Financial Statements

For the year ended April 30, 2019

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### 2. Significant accounting policies (Continued from previous page)

#### **Revenue recognition**

Fees are recognized as revenue of the appropriate fund. Amounts received for other than specific fund purposes are recognized as revenue of the General Fund. Student Federation fees are included in income when earned.

Contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. General, bar and food sales are recognized as revenue upon transfer of product.

Health and Dental Plan revenue is recognized as revenue in the year in which the fees are earned.

Investment income is recognized as revenue when earned.

#### **Contributed services**

Student volunteers contribute an undetermined number of hours during the year to assist the Organization in carrying out its service delivery activities. The University of Waterloo also provides a number of services to the Organization at no cost. Because of the difficulty of determining their value, contributed services are not recognized in the financial statements.

#### **Financial instruments**

The Organization recognizes its financial instruments when the Organization becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management. Financial assets and liabilities originated and issued in all other related party transactions are initially measured at their carrying or exchange amount in accordance with CPA Canada Handbook Section 3840 Related Party Transactions (refer to Note 8).

At initial recognition, the Organization may irrevocably elect to subsequently measure any financial instrument at fair value. The Organization has not made such an election during the year.

The Organization subsequently measures investments in equity instruments quoted in an active market at fair value. Fair value is determined by published price quotations. Investments in equity instruments not quoted in an active market are subsequently measured at cost less impairment. With the exception of financial liabilities indexed to a measure of the Organization's performance and those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess (deficiency) of revenues over expenses for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

#### **Financial asset impairment**

The Organization assesses impairment of all of its financial assets measured at cost or amortized cost. The Organization groups assets for impairment testing when available information is not sufficient to permit identification of each individually impaired financial asset in the group; there are numerous assets affected by the same factors or no asset is individually significant. Management considers whether the issuer is having significant financial difficulty or whether there has been a breach in contract, such as a default or delinquency in interest or principal payments in determining whether objective evidence of impairment exists. When there is an indication of impairment, the Organization determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year. If so, the Organization reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets; and the amount expected to be realized by exercising any rights to collateral held against those assets. Any impairment, which is not considered temporary, is included in current year operations.

The Organization reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in operations in the year the reversal occurs.

**Federation Of Students, University Of Waterloo**  
**Notes to the Financial Statements**  
*For the year ended April 30, 2019*

**2. Significant accounting policies** *(Continued from previous page)*

***Use of estimates***

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided when considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of capital assets. Accrued liabilities are based on expected invoices to be received subsequent to the current fiscal period that relate to the current fiscal period.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in operations in the periods in which they become known.

**3. Cash and cash equivalent**

	2019	2018
Cash	4,874,484	3,955,701
Canadian money market mutual funds	50,216	74,360
	4,924,700	4,030,061

**4. Inventory**

The cost of inventories recognized as an expense and included in cost of sales and operating expenses amounted to \$3,946,917 (2018 - \$3,992,854).

**5. Capital assets**

	Cost	Accumulated amortization	2019 Net book value	2018 Net book value
Furniture and fixtures	3,441,381	3,066,933	374,448	395,487
Leasehold improvements	3,843,170	2,413,893	1,429,277	1,189,116
	7,284,551	5,480,826	1,803,725	1,584,603

Amortization expense for the year amounted to \$657,996 (2018 - \$630,933).

**6. Long-term investments**

	2019	2018
<b>Measured at fair value:</b>		
Canadian equity mutual funds	5,216,952	5,402,743

**7. Accounts payable and accruals**

Included in accounts payable and accruals are government remittances payable of \$16,120 (2018 - \$15,573).

## Federation Of Students, University Of Waterloo

### Notes to the Financial Statements

*For the year ended April 30, 2019*

#### 8. Related party transactions

The University of Waterloo (the "University") has an economic interest in the Organization. The University provides a number of services to the Organization at no cost. The University collects the student fees on behalf of the Organization and holds the liquor license for the bar operations of the Organization.

The University provides a number of services to the Organization at the University's cost. These services include space cost for all the businesses, janitorial services, utilities and repairs and maintenance services for the businesses, telephone and voice mail system and orders of alcohol for bar operations.

The University also provides a number of services to the Organization at no cost. These include janitorial services, utilities and repairs and maintenance services for the general office, human resource department services, payroll processing and insurance on the buildings.

International News is linked to the Watcard System of the University that allows Watcards to be used at this location. The Organization pays a user's fee of 5% of the purchases made on Watcard.

	2019	2018
Amount due to University of Waterloo, non-interest bearing, unsecured, with no set repayment terms	1,492,920	934,002

The amount due is included in accounts payable and accruals.

#### 9. Deferred revenue

Deferred revenue includes fees and other income collected relating to the next fiscal year and deferred contributions related to capital assets.

Deferred contributions relating to capital assets represent the unamortized portion of contributed capital assets and restricted contributions that were used to purchase the Organization's equipment. Recognition of these amounts as revenue is deferred to future periods when the related capital assets are amortized.

#### 10. Contingencies

Student clubs:

There are a number of student clubs that operate for the benefit of specific University of Waterloo student groups. The Organization has custody of the clubs' cash balances for the purposes of paying club expenditures. If a club's expenditures were to exceed the amount of cash payable to the club, the Organization would be liable for the shortfall.

#### 11. Pension plan

Thirty-two (2018 - thirty-two) of the employees of the Organization are members of the University of Waterloo Defined Benefit Pension Plan (the "Plan"), a plan in which the University of Waterloo permits the Organization to participate. The Plan was not fully funded at April 30, 2019 and any unfunded liability is the responsibility of the plan sponsor (the University of Waterloo). Any payments made by the Organization towards the unfunded liability of the plan sponsor will be expensed as incurred. Contributions to the Plan made by the Organization during the year, on behalf of its employees, amounted to \$129,026 (2018 - \$131,921) and are included in the statement of operations.

**12. Financial instruments**

The Organization, as part of its operations, carries a number of financial instruments. It is management's opinion that the Organization is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

***Interest rate risk***

Interest rate risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate due to changes in market interest rates.

Interest rate exposure of the Organization arises from its interest bearing assets. The Organization has no interest bearing liabilities.

The Organization's cash includes amounts on deposit with financial institutions that earn interest at market rates.

The Organization manages its exposure to the interest rate risk of its cash by maximizing the interest income earned on excess funds while maintaining the minimum liquidity necessary to conduct operations on a day-to-day basis. Fluctuations in market rates of interest on cash do not have a significant impact on the Organization's results of operations.

Investments in equity securities are not exposed to significant interest rate risk.

***Liquidity risk***

Liquidity risk is the risk that the Organization will not be able to meet a demand for cash or fund its obligations as they come due. Liquidity risk also includes the risk of the Organization not being able to liquidate assets in a timely manner at a reasonable price.

The Organization meets its liquidity requirements by preparing and monitoring detailed forecasts of cash flows from operations and anticipated investing and financing activities and holding assets that can be readily converted into cash.

***Other price risk***

Other price risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate because of changes in market prices (other than those arising from interest rate risk).

The Organization is exposed to equity securities prices risk because of its investment in equity index pooled funds.

**13. Subsequent event**

Subsequent to year end, the Organization changed its operating name to Waterloo Undergraduate Student Association ("WUSA").

**Federation of Students, University of Waterloo**  
**Statement of Departmental Operations - General Fund**

*For the year ended April 30, 2019*

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	<b>2019</b>	<b>2018</b>
<b>Deficiency of revenue over expenses before other items arising from:</b>		
Commercial services (page 12)	<b>(295,624)</b>	(288,581)
Support services (page 13)	<b>(3,140,406)</b>	(3,093,594)
Campus life (page 14)	<b>(206,318)</b>	(219,582)
Student government (page 15)	<b>(299,562)</b>	(290,159)
Other (page 15)	<b>(117,570)</b>	(111,546)
<b>Deficiency of revenue over expenses before other items</b>	<b>(4,059,477)</b>	(4,003,462)

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**Federation of Students, University of Waterloo**  
**Statement of Departmental Operations - General Fund, Commercial Services**

*For the year ended April 30, 2019*

	<b>2019</b>	<b>2018</b>
<b>Revenue</b>		
Bombshelter Pub	749,975	1,370,051
Director of Commerical Operations	2,703	-
Dispensary	91,021	85,180
Feds Used Books	764,248	922,586
International News	1,734,881	1,604,761
Service Kitchen	738,727	609,879
Student Handbook	46,744	40,158
Student Life Centre	650,936	625,745
Wasabi/Campus Bubble	-	322,796
<b>Total revenue</b>	<b>4,779,236</b>	<b>5,581,156</b>
<b>Expenses</b>		
Bombshelter Pub	1,076,776	1,621,613
Director of Commerical Operations	6,444	3,029
Dispensary	150,213	147,576
Feds Used Books	622,904	772,997
International News	1,715,766	1,613,415
Service Kitchen	637,816	546,773
Student Handbook	40,123	43,153
Student Life Centre	805,655	773,628
Wasabi/Campus Bubble	20,162	347,553
<b>Total expenses</b>	<b>5,074,869</b>	<b>5,869,737</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(295,624)</b>	<b>(288,581)</b>

**Federation of Students, University of Waterloo**  
**Statement of Departmental Operations - General Fund, Support Services**

*For the year ended April 30, 2019*

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	<b>2019</b>	<b>2018</b>
<b>Revenue</b>		
Communications	<b>3,103</b>	500
General	<b>161,820</b>	101,412
IT department	<b>2,578</b>	6,401
Marketing	<b>72,399</b>	84,271
<b>Total revenue</b>	<b>239,900</b>	192,584
<b>Expenses</b>		
Communications	<b>23,976</b>	10,296
General	<b>2,776,674</b>	2,702,005
IT department	<b>355,398</b>	328,599
Marketing	<b>224,257</b>	245,278
<b>Total expenses</b>	<b>3,380,305</b>	3,286,178
<b>Deficiency of revenue over expenses before other items</b>	<b>(3,140,405)</b>	(3,093,594)

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**Federation of Students, University of Waterloo**  
**Statement of Departmental Operations - General Fund, Campus Life**

*For the year ended April 30, 2019*

	2019	2018
<b>Revenue</b>		
Bike Centre	15,953	14,023
Campus Response Team	4,234	5,263
Clubs	820	1,657
Co-op Connection	10,513	7,675
Director of Campus Life	82	-
Food Bank	1,088	1,450
GLOW	1,200	-
International and Canadian Student Network	22,820	33,445
Off-campus community	14	600
Orientation	-	1,750
Special events - programming	21,296	28,462
UWSP	5,116	3,960
Warrior Tribe	4	160
<b>Total revenue</b>	<b>83,120</b>	<b>98,445</b>
<b>Expenses</b>		
Bike Centre	12,937	14,192
Campus Response Team	18,759	20,340
Clubs	29,312	26,033
Co-op Connection	8,715	12,079
Cultural Caravan	255	3,175
Director of Campus Life	5,116	9,276
Food Bank	4,482	4,151
GLOW	10,191	11,022
International and Canadian Student Network	26,619	39,855
Mates	5,548	5,233
Off-campus community	8,396	4,567
Orientation	1,847	8,756
Raise	3,787	-
Services Manager	40,552	35,426
Societies	425	2,280
Special events - programming	95,346	97,698
UWSP	8,160	9,251
Volunteer Centre	2,706	2,363
Warrior Tribe	1,044	5,807
Women's Centre	5,239	6,523
<b>Total expenses</b>	<b>289,436</b>	<b>318,027</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(206,316)</b>	<b>(219,582)</b>

**Federation of Students, University of Waterloo**  
**Statement of Departmental Operations - General Fund, Student Government and Other**

*For the year ended April 30, 2019*

	2019	2018
<b>Student government</b>		
<b>Revenue</b>		
President	2,280	8,436
Student government	323	200
Vice president, operations and finance	3,166	2,638
Vice president, education	-	1,075
Vice president, internal	92	1,250
<b>Total revenue</b>	<b>5,861</b>	<b>13,599</b>
<b>Expenses</b>		
President	64,836	66,862
Student government	7,662	4,754
Vice president, operations and finance	60,053	59,863
Vice president, education	89,807	90,967
Vice president, internal	83,065	81,312
<b>Total expenses</b>	<b>305,423</b>	<b>303,758</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(299,562)</b>	<b>(290,159)</b>
<b>Other</b>		
<b>Revenue</b>		
Elections	791	-
Ontario Undergraduate Student Alliance	-	1,156
<b>Total revenue</b>	<b>791</b>	<b>1,156</b>
<b>Expenses</b>		
Academic affairs	168	667
Elections	8,320	3,537
Local affairs	120	90
Ontario Undergraduate Student Alliance	107,240	108,703
Research and policy officer	760	271
Stakeholder relations officer	1,753	1,434
<b>Total expenses</b>	<b>118,361</b>	<b>112,702</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(117,570)</b>	<b>(111,546)</b>

**Federation of Students, University of Waterloo**  
**Statement of Operations - Societies Fund**

*For the year ended April 30, 2019*

	2019	2018
<b>Revenue</b>		
Applied Health Science (page 17)	7,722	11,908
Architecture (page 18)	2,330	4,062
Arts (page 19)	133,830	180,675
Engineering (page 20)	704,911	497,636
Environmental (page 21)	38,131	47,641
Mathematics (page 22)	986,632	867,985
Optometry (page 23)	41,542	31,253
Pharmacy (page 24)	39,274	13,542
Science (page 25)	56,550	50,340
<b>Total revenue</b>	<b>2,011,922</b>	<b>1,705,042</b>
<b>Operating expenses</b>		
Applied Health Science (page 17)	47,248	34,328
Architecture (page 18)	13,227	11,649
Arts (page 19)	279,889	383,509
Engineering (page 20)	887,176	686,017
Environmental (page 21)	84,014	91,421
Mathematics (page 22)	1,128,248	886,947
Optometry (page 23)	41,930	37,230
Pharmacy (page 24)	60,348	63,726
Science (page 25)	144,784	115,641
<b>Total operating expenses</b>	<b>2,686,864</b>	<b>2,310,466</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(674,942)</b>	<b>(605,426)</b>
<b>Other income (expense)</b>		
<b>Student fees</b>		
Applied Health Science (page 17)	23,719	21,259
Architecture (page 18)	9,257	8,856
Arts (page 19)	205,620	203,178
Engineering (page 20)	200,704	187,288
Environmental (page 21)	50,268	49,778
Mathematics (page 22)	185,820	185,500
Optometry (page 23)	8,292	5,400
Pharmacy (page 24)	24,676	45,080
Science (page 25)	106,230	80,047
<b>Total student fees</b>	<b>814,586</b>	<b>786,386</b>
<b>Miscellaneous</b>		
Applied Health Science (page 17)	4,331	-
Architecture (page 18)	-	119
Mathematics (page 22)	(10,300)	(900)
Pharmacy (page 24)	8,000	3,000
<b>Total miscellaneous</b>	<b>2,031</b>	<b>2,219</b>
<b>Total other income</b>	<b>816,616</b>	<b>788,605</b>
<b>Excess of revenue over expenses</b>	<b>141,674</b>	<b>183,179</b>

**Federation of Students, University of Waterloo**  
**Statement of Operations - Societies Fund, Applied Health Science**

*For the year ended April 30, 2019*

	2019	2018
<b>Revenue</b>		
Events	3,227	883
Novelties	4,495	11,025
<b>Total revenue</b>	<b>7,722</b>	<b>11,908</b>
<b>Operating expenses</b>		
Amortization	5,181	387
Events	23,133	23,018
General	6,144	2,435
Novelty purchases	12,790	8,488
<b>Total operating expenses</b>	<b>47,248</b>	<b>34,328</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(39,526)</b>	<b>(22,420)</b>
<b>Other income</b>		
Student fees, net of refunds	23,719	21,259
Miscellaneous	4,331	-
<b>Total other income</b>	<b>28,050</b>	<b>21,259</b>
<b>Deficiency of revenue over expenses</b>	<b>(11,476)</b>	<b>(1,161)</b>

**Federation of Students, University of Waterloo  
Statement of Operations - Societies Fund, Architecture**

*For the year ended April 30, 2019*

	<b>2019</b>	<b>2018</b>
<b>Revenue</b>		
Events	960	3,051
Novelties	1,326	1,011
Other	45	-
<b>Total revenue</b>	<b>2,330</b>	<b>4,062</b>
<b>Operating expenses</b>		
Amortization	102	203
Events	6,148	6,226
General	3,804	5,220
Novelty purchases	3,173	-
<b>Total operating expenses</b>	<b>13,227</b>	<b>11,649</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(10,897)</b>	<b>(7,587)</b>
<b>Other income</b>		
Student fees, net of refunds	9,257	8,856
Miscellaneous	-	119
<b>Total other income</b>	<b>9,257</b>	<b>8,975</b>
<b>Excess (deficiency) of revenue over expenses</b>	<b>(1,640)</b>	<b>1,388</b>

**Federation of Students, University of Waterloo**  
**Statement of Operations - Societies Fund, Arts**

*For the year ended April 30, 2019*

	<b>2019</b>	<b>2018</b>
<b>Revenue</b>		
Events	15,280	35,801
Novelties	11,467	8,792
Other	107,083	136,082
<b>Total revenue</b>	<b>133,830</b>	<b>180,675</b>
<b>Operating expenses</b>		
Allotments	26,205	69,555
Amortization	2,018	1,730
Arts Student Union award	400	400
Events	189,731	248,842
Executive and council meetings	3,497	2,013
General	39,731	44,719
Grants	3,661	4,750
Novelty purchases	13,724	10,448
Promotions	932	1,052
<b>Total operating expenses</b>	<b>279,889</b>	<b>383,509</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(146,059)</b>	<b>(202,834)</b>
<b>Other income</b>		
Student fees, net of refunds	205,620	203,178
<b>Excess of revenue over expenses</b>	<b>59,561</b>	<b>344</b>

**Federation of Students, University of Waterloo**  
**Statement of Operations - Societies Fund, Engineering**

*For the year ended April 30, 2019*

	2019	2018
<b>Revenue</b>		
Advertisements	37,266	44,877
Books	14,653	21,200
Novelties	25,728	22,088
Other	57,881	64,058
Store	569,384	345,413
<b>Total revenue</b>	<b>704,911</b>	<b>497,636</b>
<b>Operating expenses</b>		
Amortization	19,298	13,796
Conferences	23,427	23,182
Directorships	26,261	26,351
Events	38,208	36,126
General	37,486	27,749
Operations	19,120	18,332
Orientation week	133	2,413
Printing costs	50,487	59,912
Repairs and maintenance	1,847	7,116
Salaries and wages	258,241	192,770
Store operations	5,052	11,545
Store purchases	395,126	253,600
Supplies	13,491	13,125
<b>Total operating expenses</b>	<b>887,176</b>	<b>686,017</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(182,265)</b>	<b>(188,381)</b>
<b>Other income</b>		
Student fees, net of refunds	200,704	187,288
<b>Excess (deficiency) of revenue over expenses</b>	<b>18,439</b>	<b>(1,093)</b>

**Federation of Students, University of Waterloo**  
**Statement of Operations - Societies Fund, Environmental**

*For the year ended April 30, 2019*

	2019	2018
<b>Revenue</b>		
Events	2,761	9,021
Other	295	460
Store	36,075	38,160
<b>Total revenue</b>	<b>39,131</b>	<b>47,641</b>
<b>Operating expenses</b>		
Allotments	15,728	15,616
Amortization	640	325
Events	27,470	30,851
General	3,056	2,984
Salaries and wages	6,917	6,890
Store general	-	33
Store purchases	27,979	32,315
Utilities	2,324	2,407
<b>Total operating expenses</b>	<b>84,014</b>	<b>91,421</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(44,883)</b>	<b>(43,780)</b>
<b>Other income</b>		
Student fees, net of refunds	50,268	49,778
<b>Excess of revenue over expenses</b>	<b>5,385</b>	<b>5,998</b>



**Federation of Students, University of Waterloo**  
**Statement of Operations - Societies Fund, Mathematics**

*For the year ended April 30, 2019*

	2019	2018
<b>Revenue</b>		
Catering	43,294	46,815
Events	5,003	1,826
Novelties	9,317	9,457
Other	14,105	16,329
Store	914,913	793,558
<b>Total revenue</b>	<b>986,632</b>	<b>867,985</b>
<b>Operating expenses</b>		
Allotments	34,606	-
Amortization	51,723	52,107
Events	55,399	38,614
External funding	-	67
General	113,699	48,741
Novelty purchases	24,326	13,017
Salaries and wages	153,863	144,478
Store general	11,292	11,454
Store purchases	683,241	578,469
<b>Total operating expenses</b>	<b>1,128,248</b>	<b>866,947</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(141,616)</b>	<b>(18,962)</b>
<b>Other income (expense)</b>		
Student fees, net of refunds	185,820	185,500
Miscellaneous	(10,300)	(900)
<b>Total other income (expense)</b>	<b>175,520</b>	<b>184,600</b>
<b>Excess of revenue over expenses</b>	<b>33,904</b>	<b>165,638</b>

**Federation of Students, University of Waterloo**  
**Statement of Operations - Societies Fund, Optometry**

*For the year ended April 30, 2019*

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	<b>2019</b>	<b>2018</b>
<b>Revenue</b>		
Events	36,622	26,688
Other	4,920	4,565
<b>Total revenue</b>	<b>41,542</b>	<b>31,253</b>
<b>Operating expenses</b>		
Amortization	-	183
Events	37,517	32,836
General	3,858	2,668
Novelty purchases	555	1,543
<b>Total operating expenses</b>	<b>41,930</b>	<b>37,230</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(388)</b>	<b>(5,977)</b>
<b>Other income</b>		
Student fees, net of refunds	8,292	5,400
<b>Excess (deficiency) of revenue over expenses</b>	<b>7,904</b>	<b>(577)</b>

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**Federation of Students, University of Waterloo**  
**Statement of Operations - Societies Fund, Pharmacy**

*For the year ended April 30, 2019*

	<b>2019</b>	<b>2018</b>
<b>Revenue</b>		
Events	20,641	84
Novelties	7,132	9,079
Other	11,501	4,379
<b>Total revenue</b>	<b>39,274</b>	<b>13,542</b>
<b>Operating expenses</b>		
Club fees	5,983	12,939
Events	37,233	29,918
General	6,643	10,486
Novelty purchases	10,489	10,383
<b>Total operating expenses</b>	<b>60,348</b>	<b>63,726</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(21,074)</b>	<b>(50,184)</b>
<b>Other income</b>		
Student fees, net of refunds	24,675	45,080
Miscellaneous	8,000	3,000
<b>Total other income</b>	<b>32,675</b>	<b>48,080</b>
<b>Excess (deficiency) of revenue over expenses</b>	<b>11,601</b>	<b>(2,104)</b>

**Federation of Students, University of Waterloo**  
**Statement of Operations - Societies Fund, Science**

*For the year ended April 30, 2019*

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	<b>2019</b>	<b>2018</b>
<b>Revenue</b>		
Events	21,714	30,857
Store	34,836	19,483
<b>Total revenue</b>	<b>56,550</b>	<b>50,340</b>
<b>Operating expenses</b>		
Allotments	47,663	31,878
Amortization	329	734
Events	47,376	55,825
General	13,041	8,220
Store purchases	34,317	17,687
Utilities	2,058	1,297
<b>Total operating expenses</b>	<b>144,784</b>	<b>115,641</b>
<b>Deficiency of revenue over expenses before other items</b>	<b>(88,234)</b>	<b>(65,301)</b>
<b>Other income</b>		
Student fees, net of refunds	106,230	80,047
<b>Excess of revenue over expenses</b>	<b>17,996</b>	<b>14,746</b>

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